

CURRICULUM VITAE

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Birthplace: New Orleans, LA

Citizenship: USA

Education:

- 2004 Doctor of Health Administration
 Medical University of South Carolina
 Charleston, SC
 Dissertation: Public Health Finance: An investigation of jurisdiction funding
 patterns and performance capacity.
- 1994 Master of Health Administration
 Tulane University School of Public Health and Tropical Medicine
 New Orleans, LA
- 1979 B.A. Accounting
 Southern University – New Orleans
 New Orleans, LA

Academic, Professional, and Research Appointments:

- 2016 – Present **Associate Professor**
 School of Medicine
 Department of Medicine
 LSU Health Sciences Center, New Orleans
- 2012 – Present **AmeriHealth Caritas – General Russel Honoré Endowed Professor**
 School of Public Health
 Department of Health Policy and Systems Management
 LSU Health Sciences Center, New Orleans

- 2012 – Present **Associate Professor**
 School of Public Health
 Department of Health Policy and Systems Management
 LSU Health Sciences Center, New Orleans
- 2012 – 2014 **Prevention Policy Analyst**
 The CMS Innovation Center
 Center for Medicare and Medicaid Services
 25% FTE Detail from Office of the Assistant Secretary for Health under
 Interpersonnel Agreement with LSU
- 2012 – Present **Adjunct Instructor** (Gratis Non-teaching)
 Department of Global Environmental Health Sciences
 School of Public Health and Tropical Medicine
 Tulane University, New Orleans, LA
- 2011 – 2014 **Adjunct Instructor**
 Department of Social Sciences
 University of Texas – Tyler, Tyler, Texas
- 2008 - Present **Adjunct Instructor (Gratis Non-teaching)**
 Department of Allied Health Professions
 Medical University of South Carolina, Charleston, SC
- 2007 – 2015 **Director of the Public Health System, Finance, and Quality Program**
 Office of the Assistant Secretary for Health
 U.S. Department of Health and Human Services (HHS)
 Office of the Assistant Secretary for Health
 Intergovernmental Personnel Agreements with LSU and University of Southern
 Mississippi
- 2007 – 2012 **Professorial Lecturer** (Gratis Non-teaching)
 Department of Health Policy and Management
 Milken Institute School of Public Health
 George Washington University, Washington, DC
- 2007 – 2012 **Associate Professor**
 Department of Community Health Sciences
 College of Health
 University of Southern Mississippi, Jackson, MS
- 2005 - 2007 **Adjunct Instructor**
 Department of Allied Health Professions
 Medical University of South Carolina, Charleston, SC
- 2004 – 2007 **Chief Science (Research) Officer**
 Mississippi State Department of Health, Jackson, MS

- 2004 – 2007 **Adjunct Instructor**
 Department of Public Health
 Jackson State University, Jackson, MS
- 2003- 2005 **Adjunct Instructor**
 School of Public Health
 Emory University, Atlanta, GA
- 2002 – 2003 **Director Public Health Finance Program**
 Center for Disease Control and Prevention, Atlanta, GA
- 1998 – 2002 **Director, Division of Finance and Administration**
 Missouri Department of Health and Senior Services, Jefferson City, MO
- 1994 – 1997 **Vice President for Business and Finance**
 Lincoln University, Jefferson City, MO
- 1997 – 1998 **Adjunct Instructor**
 Columbia College, Jefferson City, MO
- 1992 – 1994 **Vice Chancellor for Finance and Administration**
 Southern University at Shreveport, Shreveport, LA
- 1991 – 1992 **Internal Auditor**
 Delgado Community College
 New Orleans, LA
- 1990 – 1991 **Assistant Director Financial Management – Group Practice**
 Louisiana State University Medical Center
- 1989 – 1990 **Chief Operating/Chief Finance Officer**
 M.D. Care, Inc., New Orleans, LA
- 1987 – 1989 **Regional Controller**
 McDonald’s Corporation, Metairie, LA
- 1980 – 1986 **Senior Financial Analyst**
 Exxon Corporation USA, New Orleans, LA / Houston, TX
- 1975 – 1979 **Oil & Gas Accountant**
 Louisiana Land and Exploration, New Orleans, LA

Memberships:

American Public Health Association
 AcademyHealth

Awards and Honors:

2014	National Medical Association Region V Excellence Award
2013	American Public Health Association Excellence in Health Administration
2012	Appointed into AmeriHealth Caritas - General Russel Honoré Endowed Professorship
2012	Executive Master of Public Health (EMPH) Professor of the Year, University of Southern Mississippi, Hattiesburg, MS
2012	Executive of Health Care Administration (ECHA) Professor of the Year, University of Texas Tyler, Tyler, TX
1999	Delta Omega National Honor Society of Public Health, Eta Chapter, Tulane University

Teaching Experience:

My teaching experience began 20 years ago when I taught an undergraduate cost accounting course for one semester at Columbia College in Jefferson City, Missouri. I sought out that opportunity to build teaching skills since my educational and professional experiences were so heavily focused on the practice of business and finance primarily in private industry. My long-term career goals at the time were to seek a terminal degree and gradually shift towards the academic side of higher education. Also, given my career shift at the time to public health practice, subsequent courses that I either taught or developed have centered on the practice of public health. My research and publications were the first to identify and disclose the scarcity of course materials on public health finance topics. Courses that I taught on finance and business topics required the development of materials to supplement healthcare finance textbooks that are written primarily for the practice of business and finance in healthcare organizations (Gapenski, Morris, & Honoré, 2010; Honoré & Costich, 2009; Honoré, Clarke, Mead, & Menditto, 2007). My innovation in this area is also demonstrated by the development of a public health finance and management website www.publichealthfinance.org specifically to bridge this gap.

A summary of all 3-credit graduate courses taught during my teaching career includes: 11 semesters of public health/healthcare financial management, 11 semesters of health policy, 2 semesters of health economics, and 6 semesters of healthcare administration.

A new LSU School of Medicine elective course (MEB 20 Medicine – Population Health Management) that I will direct is in the process of being approved for 4th year medical students. The course requirement is a 4-week rotation at AmeriHealth Caritas Louisiana in Baton Rouge, LA, a Medicaid managed care organization. Students will select to work in an area of concentration chosen from topics on: Integrated Health Care Management, Quality/HEDIS, Utilization Management, Behavioral Health, Medical Economics, Value Based Contracting, and Health Equity. In addition to 4th year medical students, the rotation at AmeriHealth Caritas is also open to medical students the summer following completion of their 1st year of medical school and residents at Our Lady of the Lake Hospital in Baton Rouge. The on-site experience will be supplemented with 2 video lectures on population health management and additional literature on the topic.

Graduate Courses Taught

Public Health:	Public Health/Healthcare Financial Management
	Health Economics
	Health Policy
	Healthcare Administration

Medical School: Elective – Population Health Management (MED 420 Medicine)

Undergraduate Courses Taught

Cost Accounting

Curriculum Development/Implementation

Schools of Public Health, Health Policy and Systems Management programs typically have weak course content on business and financial concepts applied to the practice of public health. Courses are not designed to increase business and finance skills applicable to work in public health organizations. (Honoré, Gapenski, Morris, Fos, & Leon, 2010; Gapenski, Morris, & Honoré, 2010; Honoré & Costich, 2009; Honoré, Clarke, Mead, & Menditto, 2007). Also my research has identified the problem that schools of public health curriculums outside of health policy and systems management rarely offer students any course content in business, finance, or health policy. The 2010 report, *Advancing Public Health Finance: Closing 100-Year Gaps in Education, Training, and financial assessment methodologies*, was written as a requirement under a Robert Wood Johnson Foundation grant where I served as the PI. It documents this problem and provided suggestions on how to address the problem. To address these deficiencies, in 2011 I built a Public Health Finance & Management website that includes a Training and Education section <http://www.publichealthfinance.org/training-and-education>. A Public Health Finance Bootcamp with 6 modules specifically directed to business and finance concepts applied to public health practice are included. In 2006, I did research to identify competencies needed by business staff and the leadership of public health agencies (Honoré & Costich, 2006) <http://www.publichealthfinance.org/training-and-education/70977>. Those competencies were used to frame content in the Bootcamp modules and to also develop supplemental materials in public health finance courses by others. The competency paper is a legacy document that continues to be used to build new course materials.

In 2007, I also developed and conducted an American Public Health Association Learning Institute on Public Health Finance. The institute curriculum was designed to train attendees on how to measure the fiscal condition of local public health agencies through the calculation of financial trends and ratios. The institute was highly relevant since most public health professionals are never trained on how to apply financial measurement concepts to public health practice settings.

Creation of Enduring Teaching Materials:

A major accomplishment in public health finance was the development of the Public Health Uniform National Data System (PHUND\$) that I designed and implemented in 2012.

(<http://www.publichealthfinance.org/research-and-analysis/2292>)

Through my years of work in public health practice, I identified the absence of a mechanism for the collection and analysis of public health system financial data. With funding from the Robert Wood Johnson Foundation, I developed the web-based system that is currently housed at the National Association of County and City Health Officials. Individual local public health agencies submit data into PHUND\$ and the reports produced from these data are used to measure agency solvency, sustainability, and specific program areas of strengths weaknesses. Agencies can use this analysis to make course corrections to avoid disruptions in services to the public. These data are also used by federal agencies to describe the financial condition of the U.S. public health system. Reports from PHUND\$ are also used to develop case studies for use in developing course materials and on-site public health agency trainings on the application of financial management concepts to the practice of public health. The World Health

Organization (WHO) European Region is exploring the adoption of PHUND\$ for similar assessments across countries in that region. A proposal was submitted to the Gates Foundation seeking \$100,000 in initial funding to make refinements to the current system while also modifying the system for use in Europe. If successful, additional funding up to \$1 million is possible. WHO identified my work through the Public Health Finance & Management website and literature reviews on my pioneering work in this area of research.

A legacy course that I developed for Ohio State University is titled: *An introduction to applied financial management in public health – Module 6: Monitoring and Mitigating Risk to improve financial health*. The on-line module is available in the Center for Public Health Practice.

Prior to the development of PHUND\$, the analytical techniques of ratio and trend analysis were taught to state and local health departments using a pre-formulated Excel tool (<http://www.publichealthfinance.org/research-and-analysis/70400>). Beginning in 2006 through 2010, state-wide trainings for all local health departments were conducted in the states of Florida, Nebraska, Missouri, Kansas, North Carolina, Ohio, Kentucky, West Virginia, Nebraska, and Maryland. Additional training events using these materials were the Learning Institutes during the 2007 American Public Health Association Annual Meeting, 2 training seminars at the National Association of County and City Health Officials Annual Meeting, and 2 trainings seminars at the National Association of Local Boards of Health Annual Meeting.

My contributions to teaching materials in public health quality began in 2008. I was tasked by the Office of the Assistant Secretary for Health in HHS to create a methodology to measure for quality in the public health system. The methodology was developed through a consensus process that involved every agency director in HHS (i.e., NIH, CDC, HRSA, AHRQ). A consensus statement on quality in the public health system was written and distributed nation-wide. This work is documented in a text book chapter co-authored with Carolyn Clancy, MD, who at the time was the Director of the Agency for Healthcare Research and Quality (**Honoré, P.A.**, Lesneski, C., Clancy, C. (2013). Public Health Quality. L. Shi (ED.), In Novick and Morrow's Public Health Administration: Principles for Population Health Management. Sudbury, MA: Jones & Bartlett Publishers)

Formal Course Responsibilities:

Listing of graduate 3 credit hour courses at LSU School of Public Health:

Fall 2017 HPSM 6270 Healthcare Financial Management

Fall 2016 HPSM 6270 Healthcare Financial Management

Summer 2016 HPSM 6270 Health Policy Analysis (Independent Study for MD/MPH student)

Spring 2015 HPSM 6292 Health Policy Analysis

Spring 2014 HPSM 6292 Health Policy Analysis

Spring 2013 HPSM 6292 Health Policy Analysis

3-credit course titles and number of semesters taught at other universities:

University of Southern Mississippi

Health Policy - 4

Health Economics - 2

Health Administration - 4

University of Texas – Tyler

Health Policy - 3

Jackson State University
Health Policy and Administration - 3
Financial Management - 3
Emory University
Financial Management - 3
Medical University of South Carolina
Healthcare Financial Management - 3

Departmental/Interdisciplinary Teaching Conferences

2016 Pre-Matriculation Program – Introduction to Health Policy
2017 Pre-Matriculation Program – Introduction to Health Policy
2016 PUBH 6600 Culminating Experience
2017 PUBH 6600 Culminating Experience
2017 Inter-professional Student Alliance – Medicaid Expansion Policy Overview

Teaching Awards:

2012 Executive Master of Public Health (EMPH) Professor of the Year, University of Southern Mississippi, Hattiesburg, MS

2012 Executive of Health Care Administration (ECHA) Professor of the Year, University of Texas Tyler, Tyler, TX

Undergraduate, Medical, or Graduate Students Trained:

Mentored HPSM Students:

I am currently mentoring a MPH student, Douglas LeBlanc, who has a specific interest and academic credits in public health and healthcare finance. He is folded in the work that I am currently doing with the World Health Organization (WHO) European Region. WHO identified me as a leading world authority on the topic of financing of public health systems. I was invited by WHO and accepted to participate in their Coalition of Partners for Strengthening Public Health Capacities and Services across the 59 European countries that stretch from the Atlantic to the Pacific oceans. Douglas assisted with developing a public health system financial assessment tool that I used while on a mission in Ukraine with WHO. Douglas also researched financing of immigrant and refugee policies in the United States. I used these materials for discussions during an invited mission with WHO to Greece. The purpose of the invitation from the Greek Minister of Health was to co-lead a group discussion on ensuring the financing of public health services during the summit titled *Policy dialogue on public health reform in Greece: public health in the 21st century*. Douglas is also written into a work plan for activities to develop and test a financing assessment tool for use across the entire European Region that will be tested in Slovenia this fall.

During my tenure at USM, I mentored a HPSM student who was enrolled in my health policy course and had a keen interest in policy. LaChiquita McCrary has since completed law school in addition to a Masters in Law. She is practicing in Texas. Her work with me focused on researching IRS policies that required separate reporting by tax exempt hospitals of Community Benefit and Community Building activities and related expenditures. While at HHS, I used her research for discussions with IRS regarding the need to allow some Community Building activities to be reported as Community Benefit. Because of national discussions on the topic, the rule for tax exempt hospitals was revised in 2011.

Mentored Medical Students:

In 2016, I solicited funding from AmeriHealth Caritas Louisiana to create a Health Policy Fellowship Program for students completing their 1st year of LSU medical school. The Program supports an 8-week placement of the medical student in Congress or other D.C.-based organizations. My 8 years in D.C. in the Office of the Assistant Secretary for Health, U.S. Department of Health and Human Services, provided me with the benefits of having competencies in the U.S. health policymaking process. The medical student Fellows benefit greatly by gaining these skills and with understanding the role that policy plays in the context in which medicine is practiced in the United States. Group meetings with the Fellows and physicians that hold leadership policy roles at the Centers for Medicare and Medicaid and Office of the Assistant Secretary of Health were held to give the students exposure to the types of policy activities that are conducted by physicians within a federal agency. Placement sites mentorships were also established with the students.

2016 Health Policy Fellows, placement sites, and policy topic areas:

Jamie Bolden – National Association of County and City Health Officials – Opioid Abuse
Michael Okoronkwo – Energy & Commerce Committee – Concussions
Hayes Patrick – American Public Health Association – Elevated Lead Levels in Drinking Water
Louis Monnig – American Public Health Association – Prevention in School Based Clinics
Grant Clinkingbeard – Congressional Research Service – Zika Virus
Sharis Steib – Senator Bill Cassidy – Pharmaceutical pricing models

2017 Health Policy Fellows, placements sites, and policy topic areas are:

Joseph Grace – House Doctor’s Caucus/ Rep. Phil Roe (R-TN) – Opioid Abuse
Trevor Flynn – National Academy of State Health Policy – State Prescription Drug Pricing
William Kemp – Delta Regional Authority – LA health related issues
Bryan Cass – Congressional Research Service – Prevention
Emilie Bourgeois – Senator Bill Cassidy (R-LA)– Health Care legislation
Grayson Pool – Rep. Steve Scalise (R-LA) – SCHIP reauthorization

Population Health Management Rotation

The Population Health Management Rotation Program is described in the Teaching Experience section. The first medical student to participate in the Rotation Program will begin a 4-week placement at AmeriHealth Caritas Louisiana in June 2017. I will provide the participating medical students and residents with supplemental literature and two videoed lectures on the concept of population health management.

Mentored School of Medicine Faculty

I am also currently on the Junior Faculty Mentoring Committee for Dr. Allison Augustus-Wallace, Assistant Professor-Research, Office of Diversity and Engagement, School of Medicine.

Professional Practice-Based Experience

For roughly 25 years before entering a higher education teaching career, I was an executive and administrator with financial and operational responsibilities. I audited Exxon interest across the country and accounted for oil and gas revenues. I was responsible for financial monitoring and oversight of roughly 100 McDonald’s restaurants owned by franchisees across 6 states. I also provided financial analysis assistance to franchisees experiencing financial difficulties, rendered opinions and recommendations on the awarding of restaurants to new franchisees, as well as opinions on the rebuilding of new restaurants and remodeling of existing ones. I successfully turned around the financial position of 4 medical clinics in New Orleans that were on the verge of insolvency. Additionally, I was responsible for

all financial and administrative functions at two universities. These affiliations early in my career, combined with my academic training, provided me with the skills and knowledge to apply these concepts to the field of public health. My uniqueness to public health and to some degree healthcare is that I am grounded in an applied field of study. That, along with my experiences, gives me keen insights into how to analyze and address issues through the application of foundational concepts to bring about improvements. It was surprising to discover that there was no mechanism to measure the solvency of the public health system in the United States. Equally as disturbing was the discovery that the public health workforce was not being educated and given the proper skills to apply best practice analytical techniques to public health practice in order to drive improvements. Students over the years have always complemented me on bringing a wide range of concrete real-world illustrations to the classroom. These illustrations provide clear examples on how abstract concepts can be applied to public health practice. This is also evidence of why there is consistently strong attendance and interest at the annual Public Health Finance Roundtable that I founded in 2005. It is held as an adjunct meeting of the American Public Health Association Annual Meeting and 2017 marks the 13th year of the event under my leadership <http://www.publichealthfinance.org/training-and-education/6622>.

Experience working with legislators in multiple states also provided me with skills and competencies in policy research, development, advocacy, and implementation. It prepared me for my 8-year tenure in Washington D.C. with the Department of Health and Human Services. In 2006 I testified before and worked with the U.S. Senate Subcommittee on Bioterrorism and Public Health Preparedness chaired by Senator R. Burr (R-NC) on the reauthorization of the Pandemic and All Hazards Preparedness Act. <https://www.gpo.gov/fdsys/pkg/CHRG-109shrg26686/html/CHRG-109shrg26686.htm>. My advocacy for public health research during that process resulted in a \$50 million appropriation dedicated for that purpose.

RESEARCH AND SCHOLARSHIP:

Grants and Contracts

Funded:

- 2014 – 2015 U.S. Department of Health and Human Services (HHS)
HHS funded through Oak Ridge Institute for Science and Education contract
50% FTE - **\$145,305**
- 2013 – 2014 U.S. Department of Health and Human Services (HHS)
Inter-Governmental Personnel Agreement (IPA) as PI
70% FTE - **\$186,548**
- 2012 AmeriHealth Caritas Louisiana
General Russel Honoré Endowment
\$100,000 Solicited Endowment
- 2012 – 2013 U.S. Department of Health and Human Services (HHS)
Inter-Governmental Personnel Agreement (IPA) as PI
70% FTE - **\$186,547**
- 2012 – 2014 National Association of County and City Health Officials
Contract
10% FTE - **\$30,000**

- 2010 – 2013 Robert Wood Johnson Foundation (12/1/10 – 7/31/13)
 Title: Advancing education, training, and financial analysis in public health finance.
 A project to develop: (1) a national web portal for local public health agency uniform data collection and financial analysis, (2) a prototype public health finance course syllabus and finance course modules demonstrating the application of finance concepts to public health, (3) a public health financial management website. www.publichealthfinance.org and (4) Book chapters, journal papers, and other publications on public health finance. **\$647,898**
- 2009 – 2011 Robert Wood Johnson Foundation (5/1/09 – 4/30/10)
 Title: Public Health Finance: Mapping strategies to advance the field.
 A project to develop plans for public health finance projects. **\$100,000**
- 2007 – 2010 Robert Wood Johnson Foundation (3/1/2007 – 1/31/2010)
 Title: Public Health Finance: Providing knowledge through research and practice to strengthen the public health system. A national project to build on previous foundation funded efforts to increase the production, dissemination, and translation of findings on public health finance to strengthen the public health system. **\$670,044**
- 2005 – 2007 Robert Wood Johnson Foundation (6/15/2005 – 12/15/2006)
 Title: Public Health Finance: Advancing a Field of Study through Public Health Systems Research
 A national project designed to advance the fields of public health systems research and public health finance by increasing the production, publication, and distribution of research findings on both topics while increasing stakeholder engagement. **\$250,000**

Pending funding (applied):

- 2017 Patient Centered Outcomes Research Initiative (PCORI)
 Title: Provider-Targeted Strategies to Improve Patient-Centered Care for a Medicaid-Insured Population by Reducing Opioid Over-Prescribing and Increasing Provider Knowledge of Opioid Harms and Alternative Therapies for Chronic Non-Cancer Pain
 Co-PI
\$5,000,000
- 2017 Bill and Melinda Gates Foundation
 Title: A Financial Tool for Strengthening Public Health Systems
 PI
\$99,965
- 2017 World Health Organization European Region (contract)
 Title: Financial Measurement Techniques for Strengthening Public Health Capacities
 PI
\$48,044

Non-funded applications (last three years)

I have no unfunded applications in the past 3 years

Journal Publications:

Refereed Journals:

1. **Honoré, P.A.**, Lamprecht, L., Stefanak, M. (2016). An examination of public health financial management system accreditation standards. *Journal of Health Care Finance*, Vol 43, No 2, Fall 2016.
2. Smith D.G, **Honoré, P.A.** (2016). From the Guest Editors: About this special issue honoring Louis C. Gapenski. Vol 43, No 2, Fall 2016.
3. **Honoré, P.A.** (2016) A vision for the role of Community colleges in the profession of public health. *Pedagogy in Health Promotion*, 2(1): 13-15
4. **Honoré, P.A.**, Leider, JP., Singletary V., Ross, DA. (2015). Taking steps forward in public health finance: establishing standards for a uniform chart of accounts crosswalk. *Journal of Public Health Management and Practice*. 21(5), 509-513.
5. Studnicki, J., Fisher, J. W., German, D.C., Stout, S., **Honoré, P.A.** (2015) Demonstrating subpopulation analytics: A paradigm shift for population health. *American Journal of Preventive Medicine*. [http://www.ajpmonline.org/#/article/S0749-3797\(15\)00321-9/fulltext](http://www.ajpmonline.org/#/article/S0749-3797(15)00321-9/fulltext)
6. Marton, J., Sung, J., **Honoré, P.** (2015). Does public health spending buy better health? *Health Services Research and Managerial Epidemiology*. DOI: 10.1177/2333392815580750
7. **Honoré, P.A.** (2015). Transforming public health economic and financial analytical practices through the Affordable Care Act. *Journal of Public Health Management and Practice*. 21(1):8386.
8. **Honoré, P.A.** (2014). Aligning public health workforce competencies with population health improvement goals. *American Journal of Preventive Medicine*, 47(5):S344 - 345
9. Studnicki, J., Ekezue, B.F., Tsulukidze, M., **Honoré, P.A.**, Moonesinghe, R., Fisher, J. (2014). Classification tree analysis of race specific subgroups at risk for a central venous catheter-related bloodstream infection. *Joint Commission Journal on Quality and Patient Safety*, 40(3):134-142
10. Studnicki J., Ekezue, B.F., Tsulukidze, M., **Honoré, P.A.**, Moonesinghe, R., Fisher, J. (2013). Disparity in Race-Specific Comorbidities associated with central venous Catheter Related Bloodstream Infection (AHRQ-PS-17). *American Journal of Medical Quality*, 28(6):525-532.
11. **Honoré, P.A.** (2012). Measuring progress in public health finance. *Journal of Public Health Management and Practice*, (18)4:306-308.
12. **Honoré, P.A.**, Stefanak M, Dessens, S. (2012) Anatomy of a public health agency turnaround: The Case of the General Health District in Mahoning County. *Journal of Public Health Management and Practice*, (18)4:364-371
13. **Honoré, P.A.**, Wright, D., Koh, H. K. (2012). Bridging the Quality Chasm between Health Care and Public Health. *Journal of Public Health Management & Practice*, 18(1):1-3.
14. Gapenski, L.C., Morris, M.E., **Honoré, P.A.** (Winter 2012). Enhancing public health system financial performance through changes in MPH program content. *Journal of Health Administration Education*, 29(1):5-20.
15. **Honoré, P. A.**, Fos, P.J., Wang, X., Moonesinghe, R. (2011). The effects on population health status of using dedicated property taxes to fund local public health agencies. *BioMed Central-Public Health*, 11:471

16. **Honoré, P. A.**, Wright, D., Berwick, D. M., Clancy, C. M., Lee, P., Nowinski, J., Koh, H. K. (2011). Creating a framework for getting quality into the public health system. *Health Affairs*, 30(4):737-745
17. VanDevanter, N., Leviss, P., Abramson, D., Howard, J.M., **Honoré, P. A.** (2010). Emergency response in hurricane Katrina: What does it mean to be a public health emergency responder? *Journal of Public Health Management & Practice*, 16(6):E16-E25.
18. **Honoré, P. A.**, Gapenski, L. C., Morris, M. E., Fos, P. J., & Leon, J. (2010). Advancing public health finance: Closing 100-year gaps in education, training, and financial assessment methodologies. Princeton, NJ: Robert Wood Johnson Foundation.
19. Van Wave, T. W., Scutchfield, F. D., & **Honoré, P. A.** (2010). Advances in public health systems research in the United States. *Annual Review of Public Health*, 31:283-295.
20. **Honoré, P. A.**, Fos, P. J., Smith, T., Riley, M., & Kramarz, K. (2010). Decision science: A scientific approach to enhance public health budgeting. *Journal of Public Health Management & Practice*, 16(2):98-103.
21. Costich J.F., Honoré, P.A., Scutchfield, FD. (2009) Public health financial management needs: Report of a national survey. 15(4):307-310
22. Moonesinghe, R., Jones, W. J., **Honoré, P. A.**, Truman, B., & Graham, G. (2009). Genomic medicine and racial/ethnic health disparities: Promises, perils, and the challenges for health care and public health policy. *Ethnicity & Disease*, 19(4):473-478.
23. **Honoré, P. A.**, Graham, G. N., Garcia, J., & Morris, W. (2008). A call to action: Public health and community college partnerships to educate the workforce and promote health equity. *Journal of Public Health Management & Practice*, 14: S82-S84.
24. Graham, G. N., **Honoré, P. A.**, & Beadle, M. (2008). Unique perspective on a common problem. *Journal of Public Health Management & Practice*, 14:S1-S2.
25. **Honoré, P. A.**, Clarke, R. L., Mead, D. M., & Menditto, S. M. (2007). Creating financial transparency in public health: Examining best practices of system partners. *Journal of Public Health Management & Practice*, 13(2):121-129.
26. **Honoré, P. A.**, & Costich, J. F. (2009). Public health financial management competencies. *Journal of Public Health Management & Practice*, 15(4):311-318.
27. **Honoré, P. A.**, Simoes, E. J., Moonesinghe, R., Wang, X., & Brown, L. (2007). Evaluating the ecological association of casino industry economic development on community health status: A natural experiment in the Mississippi delta region. *Journal of Public Health Management & Practice*, 13(2):214-222.
28. **Honoré, P. A.**, & Amy, B. W. (2007). Public health finance: Fundamental theories, concepts and definitions. *Journal of Public Health Management & Practice*, 13, (2):89-92.
29. Gans, D. N., Piland, N. F., & **Honoré, P. A.** (2007). Developing a chart of accounts: Historical perspective of the Medical Group Management Association. *Journal of Public Health Management & Practice*, 13(2):130-132.
30. Griffin, S. O., Jones, K. A., Lockwood, S., Mosca, N. G., & **Honoré, P. A.** (2007). Impact of increasing dental reimbursement and implementing school sealant programs on sealant prevalence. *Journal of Public Health Management & Practice*, 13(2):202-208.
31. **Honoré, P. A.**, & Schlechte, T. (2007). State public health agency expenditure: Categorizing and comparing to performance levels. *Journal of Public Health Management & Practice*, 13(2):156-162.

32. Jones, W. J., and **Honoré, P. A.** (2007). Business and public health partnerships: Policy and regulatory challenges and successes. *Organizational Ethics*, 4(1): 23-33.
33. **Honoré, P. A.**, & Amy, B.W. (2005). Public health finance: Advancing a field of study through public health systems research. *Journal of Public Health Management & Practice*, 11(6):571-573.
34. **Honoré, P. A.**, Simoes, E.J., Jones, W.J., Moonesinghe, R. (2004). Practices in public health finance: An investigation of jurisdiction funding patterns and performance. *Journal of Public Health Management and Practice*, 10(5):444-445.
35. **Honoré, P. A.**, Simoes, E. J., Moonesinghe, R., Kirbey, H. C., & Renner, M. (2004). Public health Finance: An investigation of jurisdiction funding patterns and performance capacity. *Journal of Public Health Management & Practice*, 10(5):451-457.
36. Mays, G., McHugh, M., Halverson, P., Shim, K., Perry, N., & **Honoré, P. A.** (2004). Getting what you pay for: How public health spending levels and sources influences the performance of essential public health services. *Journal of Public Health Management & Practice*, 10(5):435-442.
37. Moulton, A. D., Halverson, P. K., **Honoré, P. A.**, & Berkowitz, B. (2004). Public health finance: A conceptual framework. *Journal of Public Health Management and Practice*, 10(5):377-382.
38. **Honoré, P. A.**, Simoes, E. J., Moonesinghe, R. (2004). Applying principles for outcomes-based contracting in a public health program. *Journal of Public Health Management & Practice*. 10(5):451-457.

Book Chapters:

1. **Honoré, P. A.**, Gapenski, L. C. (2013). Public Health Finance. L. Shi (ED.), In Novick and Morrow's Public Health Administration: Principles for Population Health Management. Sudbury, MA: Jones & Bartlett Publishers
2. **Honoré, P. A.**, Lesneski, C., Clancy, C. (2013). Public Health Quality. L. Shi (ED.), In Novick and Morrow's Public Health Administration: Principles for Population Health Management. Sudbury, MA: Jones & Bartlett Publishers
3. **Honoré, P. A.** (2010). The role of health policy, advocacy, and health equity in health systems improvements to eliminate health disparities. In L. Jack (Ed.), *Diabetes in Black America: Public health and clinical solutions to a national crisis.* (pp. 462-471). Munster, In: Hilton Publishing.

Reports

Government:

1. **Honoré, P. A.**, & Scott, W. (2010). *Priority Areas for Improvement of Quality in Public Health.* Washington, DC: Department of Health and Human Services.
2. **Honoré, P. A.** (2008). *Consensus Statement on Quality in the Public Health System.* Washington, DC: Department of Health and Human Services.

Other:

1. Arnhold Institute for Global Health at the Icahn School of Medicine at Mount Sinai and the Office of the U.N. Special Envoy for Health in Agenda 2030. *Closing the Gap: Applying Global Lessons toward sustainable community health worker models.* December 2016.
<http://www.healthenvoy.org/wp-content/uploads/2014/05/Closing-the-Gap-Applying-Global-Lessons-Toward-Sustainable-Community-Health-Models-in-the-U.S..pdf>
2. **Honoré, P.A.**, Gapenski LC, Morris, ME, Fos PJ, Leon J. Advancing Public Health Finance: Closing 100-Year Gaps in Education, Training, and Financial Methodologies. March 2010.
http://www.publichealthfinance.org/media/file/RWJ_Closing_100_year_Gaps.pdf

Editorial Activities:

Guest Editorship:

1. Journal of Health Care Finance. (2016, Fall) Special issue in honor of Louis Gapenski. (Smith, D. G. & **Honoré, P. A.**)
2. Journal of Public Health Management & Practice. (2008, November/December). Special health disparities issue. (Graham, G. N., **Honoré, P. A.** & Beadle, M.)
3. Journal of Public Health Management & Practice. (2007, March/April). Special finance issue. (**Honoré, P. A.**)
4. Journal of Public Health Management & Practice. (2004, September/October). (**Honoré P. A.** & Amy, B.W.) Special finance issue.

Scientific Presentations:

National

1. **Honoré, P. A.** (February 2017). Public Health Foundations in Health Navigation Education. League for Innovation in the Community College Conference. San Francisco, CA.
2. **Honoré, P. A.** (November 2015). A framework for enhancing quality in surveillance systems. American Public Health Association. Chicago, IL
3. **Honoré, P. A.** (2014). Demystifying a “risk-focused surveillance approach” to establishing standards for sound systems of financial management. APHA Public Health Finance Roundtable. New Orleans, LA.
4. **Honoré, P. A.** (November 2012). Accreditation and PHUND\$: Using PHUND\$ to establish standards for a “risk-focused surveillance approach” to financial management systems. APHA Public Health Finance Roundtable. Boston, MA.
5. **Honoré, P. A.** (October 2012). Financial management education in PH: The Value of Routine Financial Analysis. Session Organizer. American Public Health Association Annual Meeting. San Francisco, CA
6. **Honoré, P. A.** (October 2012). Advancements in public health quality and measurement. American Public Health Association Annual Meeting. San Francisco, CA
7. **Honoré, P. A.** (October 2012). Updates on the Public Health Uniform Data System (PHUND\$). Public Health Finance Roundtable. American Public Health Association Annual Meeting. San Francisco, CA
8. **Honoré, P. A.** (2011). Public Health Quality Aims: A Method to identify community benefit and community building activities. AcademyHealth. Seattle, WA
9. **Honoré, P. A.** (February 2010). Measuring public health quality and performance: Tools to coordinate public health and healthcare quality. American College of Medical Quality. Medical College 2011. San Antonio, TX
10. **Honoré, P. A.** (November 2010). Quality in the public health system: Priority areas for improvement of quality in public health. American Public Health Association 138th Annual Meeting. Denver, CO
11. **Honoré, P. A.** (August 2010). Quality in the public health system. 18th Annual National Association of Local Boards of Health Conference. Omaha, NE
12. **Honoré, P. A.** (July 2010). Public health finance: Applying practice-based quantitative analysis to strengthen and sustain public health agencies. National Association of County and City Health Officials. 2010 NACCHO Annual Meeting. Memphis, TN

13. **Honoré, P. A.** (April 2010). Quantitative examinations using financial & operational ratio & trend analysis to improve quality in public health. 3rd Annual Keeneland Public Health Systems Research Conference. Lexington, KY
14. **Honoré P. A.** (November 2009). Quality in the public health system. American Public Health Association 137th Annual Meeting. Philadelphia, PA
15. **Honoré, P. A.** (November 2009). Ratio and trend analysis in public health. American Public Health Association 137th Annual Meeting. Philadelphia, PA
16. **Honoré, P. A.** (October 2009). Introduction to financial ratio and trend analysis. Kansas Department of Health. Kansas City, KS.
17. **Honoré, P. A.** (September 2009). Introduction to financial ratio and trends analysis. West Virginia Department of Health. Charleston, WV
18. **Honoré, P. A.** (July 2009). Introduction to financial ratio and trend analysis. National Association of Local Boards of Health Annual Meeting. Philadelphia, PA
19. **Honoré, P. A.** (June 2009). Examining local board of health practices in financial issues of local public health agencies. AcademyHealth Annual Research Meeting. Chicago, IL
20. **Honoré, P. A.** (April 2009). Proactive financial management practices to reduce the negative impact of economic downturns. National Association of Local Boards of Health Ned E. Baker Lecture. Bowling Green, OH
21. **Honoré, P. A.** (April 2009). Utilization and impacts of ad valorem taxation to fund public health services. 2nd Annual Keeneland Public Health Systems Research Conference. Lexington, KY
22. **Honoré, P. A.** (October 2008). Community colleges and public health education. U.S. Department of Health and Human Services, Office of Minority Health, Journal Release Dinner. Washington, DC
23. **Honoré, P. A.** (April 2008). What are the correct public health finance research questions? 1st Annual Keeneland Public Health Systems Research Conference. Lexington, KY
24. **Honoré, P. A.** (February 2008). Public health systems research expert panel updates. Public Health Systems Research Expert Panel meeting. Washington, DC
25. **Honoré, P. A.** (November 2007). Measuring and improving the financial condition of local public health agencies. Lead Faculty. American Public Health Association Learning Institute. Washington, DC
26. **Honoré, P. A.** (October 2007). Public health system advancements. National Association of Regulation Administration. Richmond, VA
27. **Honoré, P. A.** (October, 2007). Partnering on systems research to reduce disparities. National Association of State Offices of Minority Health Board Meeting. Nashua, NH
28. **Honoré, P. A.** (September 2007). Engaging partners in public health finance. National Association of Local Boards of Health (NALBOH) 15th Annual Conference. Anchorage, AK
29. **Honoré, P. A.** (September 2007). Advancing public health finance. National Association of Local Boards of Health (NALBOH) 15th Annual Conference. Anchorage, AK.
30. **Honoré, P. A.** (June 2007). Issues in public health finance. Panel organizer and moderator at the AcademyHealth Annual Research Meeting. Orlando, FL
31. **Honoré, P. A.** (May 2007). Public health finance: Best practices from the state of Florida. Annual Meeting of the Florida Association of Local Public Health Agency Business Officers. Orlando, FL
32. **Honoré, P. A.** (February 2007). Defining public health finance. National Public Health Finance Conference. Conference moderator and organizer. Washington, DC

33. **Honoré, P. A.** (February 2007). Public health finance overview. Public Health Finance Journal Release Event. National Press Club. Washington, DC
34. **Honoré, P. A.** (February 2007). Public health systems research and public health finance: Evolution of fields of study. Joint U.S. Department of Health and Human Services and the Robert Wood Johnson Foundation Expert Panel on Public Health Systems Research. Washington, DC
35. **Honoré, P. A.** (June 2006). Updates on public health systems research. AcademyHealth Annual Research Meeting. Seattle, WA
36. **Honoré, P. A.** (February 2006). Public health systems research overview. Conference Organizer and Moderator for the 2006 Public Health Systems Research Conference. Washington, DC
37. **Honoré, P. A.** (September 2005). Advancing a field of study in public health finance. Panelist at the Emory University Lunch and Learn Series on Public Health Systems Research and Public Health Finance. Atlanta, GA
38. **Honoré, P. A.** (June 2005). Contemporary public health challenges. Session chair at the AcademyHealth Annual Research Meeting. Boston, MA
39. **Honoré, P. A.** (June 2004). Financing the practice of public health at the state and local level. Panel session moderator at the AcademyHealth 2004 Annual Research meeting, San Diego, CA
40. **Honoré, P. A.** (June 2004). Public health finance: An investigation of jurisdiction funding patterns and performance. Poster presentation at the AcademyHealth 2004 Annual Research meeting, San Diego, CA
41. **Honoré, P. A.** (November 2003). A study of local public health funding levels and system performance capacity. Abstract presentation to the American Public Health Association 131st Annual Conference, San Francisco, CA
42. **Honoré, P. A.** (November 2003). Methodologies for the categorization of expenditure data by the 10 Essential Public Health Services. Abstract presentation to the American Public Health Association 131st Annual Conference, San Francisco, CA
43. **Honoré, P. A.** (November 2002). Strengthening partnerships through outcomes-based contracting. Abstract presentation to the American Public Health Association 130th Annual Conference, Philadelphia, PA
44. **Honoré, P. A.** (March 2002). Performance measurement and reporting through outcomes-based contracting. Presentation at the 3rd Annual National Conference on Performance-based Partnerships, Contracts & Grants for Public Health Programs, The Performance Institute, San Diego, CA
45. **Honoré, P. A.** (March 2001). Outcomes-based contracting. 2nd Annual National Conference on Performance-based Partnerships, Contracts & Grants for Public Health Programs, The Performance Institute, Atlanta, GA
46. **Honoré, P. A.,** McCurry, B., & Augustin, J. (November 2001). Mainstreaming program evaluation through a system for outcomes-based contracting in public health agencies. Presentation to the American Evaluation Association Annual Conference, St. Louis, MO
47. **Honoré, P. A.,** McCurry, A., & Augustin, J. (January 2001). GPRAs and outcomes-based contracting. Presentation to the Kansas City Health Department, Kansas City, MO
48. **Honoré, P. A.** (October, 2000). Outcomes-based contracting: Why, when, and how? Presentation at an agency-wide workshop for the Missouri Department of Health and Senior Services, Jefferson City, MO

Local

1. **Honoré, P. A.** (April 2017). Overview of Medicaid Policy under the ACA. LSU Interprofessional Education Seminar

Invited Presentations:

International

1. **Honoré, P. A.**, (January 2017). Public Health Finance. Policy dialogue on public health reform in Greece: Public Health in the 21st Century. Invitation extended by the Greek Minister of Health. Athens, Greece
2. **Honoré, P.A.**, (January 2017). Public Health Finance. World Health Organization European Region. Coalition of Partners Meeting. Copenhagen, Denmark
3. **Honoré, P. A.**, (November 2016). Public Health Finance. Ukraine Ministry of Health. Keiv, Ukraine.

National

1. **Honoré, P. A.** (March 2016). Role of community colleges in public health and population health improvements. League for Innovation in the Community College. Chicago, IL.
2. **Honoré, P. A.** (November 2016). Introducing PHUND\$. Centers for Disease Control and Prevention. Atlanta, GA
3. **Honoré, P. A.** (May 2014). Overview of the CMS/Center for Medicare and Medicaid Innovation. Improving Population Health at Scale: 100 Million Healthier Lives Summit. Washington, DC
4. **Honoré, P. A.** (May 2014). Overview of U.S. Department of Health and Human Services efforts to build system-level concepts for public health quality. Center for Disease Control and Prevention. Atlanta, GA.
5. **Honoré, P.A.** (December 2012). Quality in the public health system. Institute of Medicine Committee on Quality Measures for the Healthy People Leading Health Indicators. Washington, DC
6. **Honoré, P.A.** (November 2012). Quality in the public health system. International Society for Disease Surveillance. Washington, DC
7. **Honoré, P. A.** (December 2011). Quality in the public health system. Public Health Accreditation Board Meeting. Miami, FL
8. **Honoré, P. A.** (2011). Quality in the public health system. Health Resources and Services Administration. Rockville, MD.
9. **Honoré, P.A.** (2011). Public health quality: A national framework to aid in selecting community benefit and community building activities that improve community health. Centers for Disease Control and Prevention. Atlanta, GA
10. **Honoré, P. A.** (March 2011). Financing mechanisms and models for a public health system of accounts. Institute of Medicine Committee on Public Health Strategies to Improve Health. Washington, DC
11. **Honoré, P. A.** (June 2010). Late breaker: Sustainability and support for the field. 2010 Public Health Systems Research Interest Group Meeting. AcademyHealth 2010 Annual Research Meeting. Boston, MA
12. **Honoré, P. A.** (June 2008). The role of the U.S. Department of Health and Human Services in public health systems and services research. Yale Public Health Systems and Services Research Conference. Washington, DC
13. **Honoré, P. A.** (June 2006). Updates on public health systems research. AcademyHealth Annual Research Meeting. Seattle, WA

14. **Honoré, P. A.** (March 2006). Statement before the U. S. Senate Subcommittee on Bioterrorism and Public Health Preparedness. Invited to testify at the Roundtable on Public Health Preparedness in the 21st Century. Washington, DC
15. **Honoré, P. A.** (April 2005). Overview of public health finance, administrative, and management infrastructure issues. Invited lecturer for the course *Principles of Health Systems Administration and Management* at Tulane University School of Public Health and Tropical Medicine. New Orleans, LA
16. **Honoré, P. A.** (October 2004). A county-specific budgeting and planning model. Invited speaker at the Region IV/VI State Health Officials meeting, Biloxi, MS
17. **Honoré, P. A.** (September 2003). America's health care: Taking our Pulse. Invited panel participant at the Medical University of South Carolina 6th Annual DHAP Alumni Conference, Charleston, SC

Electronic Media:

1. Public Health Finance & Management website: www.publichealthfinance.org
2. Public Health Uniform National Data System (PHUND\$) <http://phunds.naccho.org/>

Editorial Boards

- 2015 – Present **Agency for Healthcare Research and Quality (AHRQ)**
National Guidelines Clearinghouse and
National Quality Measures Clearinghouse
Washington, DC
- 2013 – 2015 **BMC Public Health**
Associate Editor
London UK
- 2006 – Present **Journal of Public Health Management and Practice**
Hagerstown, MD

Service Activities

University/Institutional Service

Departmental Committees

- 2013 – Present Health Policy and Systems Management Admissions Committee

Professional society committees

- 2014 - 2016 **Institute for Healthcare Improvement (IHI)**
Boston, MA
100 Million Healthier Lives Initiative
Leadership Team & Community Improvement HUB
- 2013 – 2014 **Institute of Medicine** (National Academies-Health and Medicine Division)
Washington, D.C.
Planning Committee
Financing Population Health Improvement

- 2012 - 2015 **Institute of Medicine** (National Academies-Health and Medicine Division)
Washington, DC
Roundtable on Population Health Improvement
- 2012 – 2015 **Association of Schools and Programs of Public Health**
Washington, DC
Framing the Future of Public Health Education in the Next 100 Years Task Force
- 2011 **AcademyHealth**
Washington, DC
Member, Public Health Systems Research Interest Group Planning Committee
- 2010 **Agency for Healthcare Research and Quality (AHRQ)**
U.S. Department of Health and Human Services
Washington, DC
National Strategy for Improvement of Healthcare Quality Healthy People/Health
Community Committee
- 2010 **AcademyHealth**
Washington, DC
Chair, Public Health Systems Research Interest Group
- 2010 **AcademyHealth**
Washington, DC
Public Health Theme Leader, 2011 Annual Research Meeting
- 2009 **AcademyHealth**
Washington, DC
Public Health Systems Research Interest Group Planning Committee
- 2007 **AcademyHealth**
Washington, D C.
Annual Research Meeting Planning Committee
- 2007 **AcademyHealth**
Washington, D C.
Public Health Systems Research Stakeholder Meeting
Steering Committee
- 2005 - Present **American Public Health Association**
Washington, DC
Chair, Public Health Finance Roundtable
- 2005 **AcademyHealth**
Washington, D C.

Public Health Systems Research Interest Group Advisory Committee

Special assignments – ad hoc task forces/working groups

- 2017 – Present **World Health Organization European Region**
Coalition of Partners for Strengthening Public Health Capacities and Services
in the European Region
Lead on Public Health Financing
Copenhagen, Denmark
- 2016 – Present **Louisiana Center for Health Equity**
Baton Rouge, LA
Board Member
- 2015 – Present **CrescentCare Community Health Center**
New Orleans, LA
Treasurer
- 2015 – 2017 **United Nations Task Force on Community Health Workers**
Arnhold Institute for Global Health at the Icahn School of Medicine at Mount Sinai
New York, NY
Committee Member
- 2015 – Present **Agency for Healthcare Research and Quality**
Washington, DC
National Guidelines Clearinghouse and
National Quality Measures Clearinghouse Editorial Board
- 2014 - 2015 **Journal of Public Health Management and Practice**
Bethesda, MD
Strategic Planning Committee
- 2013 - 2015 **BMC-Public Health**
London, UK
Editorial Board
- 2013 - 2015 **University of Pittsburg**
Pittsburg, PA
Graduate School of Public Health
Department of Health Policy and Management National Advisory Committee
- 2007 **The University of Mississippi Medical Center**
Jackson, MS.
Mississippi Cancer Registry Advisory Board

- 2004 **U. S. Department of Health and Human Services**
Washington, D C.
Healthy People 2010 Public Health Infrastructure Committee
- 2003 **Emory University**
Atlanta, GA.
DrPH Study Committee
Rollins School of Public Health, C MPH
- 2003 **Central Michigan University**
Mount Pleasant, MI.
Doctor of Health Administration (DHA) Advisory Committee

Community Service Activities

- 2016 – Present **Department of Disease Prevention & Health Promotion**
UNC – Chapel Hill
Diabetes Self-Management Education and Support Expert Advisory Board
Chapel Hill, NC
- 2015 – Present **Pan American Health Organization Foundation**
Technical Advisory Committee
Atlanta, GA
- 2015 – Present **CrescentCare Community Health Center**
Treasurer
New Orleans, LA